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Agile Analysis

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QUESTION 1

The team members are discussing the level of effort that different backlog items are likely to require, and how much effort is available for the next sprint. This is an example of the principle:

- A. Analyze to determine what is valuable
- B. Understand what is doable
- C. Respect for individuals
- D. Get real using examples

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (20)

QUESTION 2

Members of the team facilitate key stakeholders through an exercise to develop a mutual understanding of what is in and out of scope for the initiative and specify the organization value to achieve in the initiative. What technique did they use?

- A. Sprint Goals
- B. Visioning
- C. Purpose Alignment Model
- D. Story elaboration

Correct Answer: A

Reference: <https://www.visual-paradigm.com/scrum/write-sprint-goal/>

QUESTION 3

The Product Owner reviews the value of the solution being created to gain an understanding of the context, the solution, and the stakeholders. Which principle of agile business analysis is the Product Owner demonstrating?

- A. Understand the Waste
- B. Plan Backlog Priority
- C. See the Whole
- D. Collaboration over Contracts

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (19)

QUESTION 4

The team is very busy working on a top priority initiative. They have delivered many user stories and have many left to complete. However the components they are delivering are not yet delivering end-to-end business value. How can the team maintain understanding of the big picture without getting lost in the details?

- A. Create a gantt chart
- B. Refine their backlog
- C. Create a story map
- D. Fully elaborate user stories

Correct Answer: C

Reference: <http://www.agilebuddha.com/agile/story-mapping-andvs-process-maps/>

QUESTION 5

When recommending solution options at the Initiative Horizon, the team decides that their goal is to provide decision makers with:

- A. The exact cost and timeframe options will take to complete
- B. Just enough information to make an informed and accurate decision
- C. The list of stakeholders that are allowed to have input
- D. Everything known about the resource team doing the delivery

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (25)

QUESTION 6

Good analysis practices at the Strategy Horizon facilitate the transfer of relevant knowledge between teams to:

- A. Better understand what features will be delivered
- B. Cancel initiatives that no longer provide value
- C. Stimulate collaboration and continuous improvement.
- D. Prioritize and sequence features for delivery

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (38)

QUESTION 7

A team discussion focuses on six key terms. These six terms have a common meaning and are used to discuss both business analysis and its relationship with common terminology. These terms are described in the:

- A. Strategic Plan
- B. Business Analysis Core Concept Model
- C. Business Analysis Scope Model
- D. Stakeholder Map

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (18)

QUESTION 8

While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (74)

QUESTION 9

While reviewing criteria for a well-written story, the team discusses the following criteria:

- A. Detailed persona characteristics
- B. Cost-benefit valuation
- C. Alignment to the organization's vision statement
- D. Achievable unit of development

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (55)

QUESTION 10

At the initiative level, solution recommendations incorporate the following:

- A. *Iteration plan for the start of delivery *Projected impact to future delivery capability *Priority of the identified need
- B. *Ranked goal review *Impacts on other initiatives
- *Time and materials analysis
- C. *Requirements management plan *MosCoW feature quadrants *Analysis of similar plans from the past
- D. *Validation check on any assumption already made *Projected impact on identified need *Estimated costs, including time and money, and others if relevant

Correct Answer: A

QUESTION 11

Through ongoing collaboration with stakeholders the team continues to uncover new information. This is leading to changes to the products that are being produced. The team should:

- A. Stop all work until stakeholders can decide what they need
- B. Schedule additional review sessions to speed up stake holder decisions
- C. Accept all changes but delay additional solution development work to minimize rework
- D. Continue as is since the process is working

Correct Answer: B

QUESTION 12

The team realizes it is important that solution components are analyzed:

- A. In great detail so as much information as possible is available for subsequent work
- B. To provide answers to any potential questions from senior management
- C. So enough information is available to meet all stakeholder needs
- D. To a level of precision that is just enough to make an informed next decision

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (44)

QUESTION 13

The team is making important decisions when assessing the initiative they are working on. Feedback received from the Delivery Horizon informs:

- A. Priority and sequencing of solution components
- B. Identification of reporting requirements
- C. Suggestions for team process continuous improvement
- D. How to build the required solution components

Correct Answer: A

QUESTION 14

The organization has a history of delivering products that often don't resonate with potential customers. After some discussion, the team decides to address this challenge by developing:

- A. Metrics and KPIs
- B. Personas
- C. Project plan
- D. Customer call center

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (51)

QUESTION 15

At the strategy level, a major component of waste can be avoided by ensuring the enterprise:

- A. Only begins an initiative when a budget is approved for all work
- B. Has a shared understanding of organizational goals and priorities
- C. Has changes to existing work approved by senior management
- D. Has comprehensive business cases approved by senior management

Correct Answer: C

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